

A photograph of a natural rock archway in a desert canyon. The arch is made of layered sandstone and is illuminated by warm, golden light, likely from the setting or rising sun. The arch frames a view of the canyon beyond, where more rock formations and green vegetation are visible. The sky is a mix of blue and pinkish-orange.

LARRY H. & GAIL
MILLER
FAMILY FOUNDATION

2025
IMPACT REPORT

The Bridge Builder



By Will Allen Dromgoole

An old man going a lone highway,
Came, at the evening cold and gray,
To a chasm vast and deep and wide
Through which was flowing a sullen tide.
The old man crossed in the twilight dim,
The sullen stream had no fear for him;
But he turned when safe on the other side
And built a bridge to span the tide.

“Old man,” said a fellow pilgrim near,
“You are wasting your strength with building here;
Your journey will end with the ending day,
You never again will pass this way;
You’ve crossed the chasm, deep and wide,
Why build this bridge at evening tide?”

The builder lifted his old gray head;
“Good friend, in the path I have come,” he said,
“There followeth after me to-day
A youth whose feet must pass this way.
This chasm that has been as naught to me
To that fair-haired youth may a pitfall be;
He, too, must cross in the twilight dim;
Good friend, I am building this bridge for him!”

A favorite of the Miller family, reflecting the spirit that guides our work and giving.

Welcome Back

In southeastern Utah, within the quiet beauty of Natural Bridges National Monument, stands Sipapu Bridge—a natural formation shaped slowly over time by water, wind and patience. It is the largest of three natural bridges in the monument, and a reminder that the most enduring structures are not built all at once, but layer by layer.

This year's cover, Sipapu Bridge, serves as a fitting reflection of the work of the Larry H. & Gail Miller Family Foundation. Like the bridge itself, our efforts are built over time—through relationships, trust and shared purpose. Each partnership we form and each community we support becomes another layer, helping to create something strong enough to last beyond any one generation.

The name Sipapu, meaning “place of emergence,” speaks to connection and possibility. It represents a space where paths come together and something new begins. In many ways, this mirrors the role we hope our Foundation plays—bringing people, organizations and ideas together to build bridges that create opportunity and strengthen communities.

Throughout 2025, we saw these bridges take shape in many ways. Guided by our five giving pillars, we worked alongside organizations committed to helping individuals and families thrive. These partnerships allowed us to reach further, connect more deeply and build structures of support that we hope will endure.

For those who will read this report in the years to come—especially the next generation of the Miller family—this work is part of a larger story. Just as natural bridges are shaped over time, so too is the legacy of giving and service. Each generation has the opportunity to add its own layer, to strengthen the connections and to help create new pathways for others.

As we look toward 2026 and beyond, we remain committed to building bridges that support communities and create opportunities for future generations. We are grateful for the many partners and friends who walk alongside us in this work, and we are honored to continue building something that will last.

Warmly,

Trustees

The Larry H. & Gail Miller Family Foundation



CHAIR
Gail Miller



TRUSTEE
Greg Miller



TRUSTEE
Steve Miller



TRUSTEE
Karen Miller Williams



TRUSTEE
Brilliant Miller



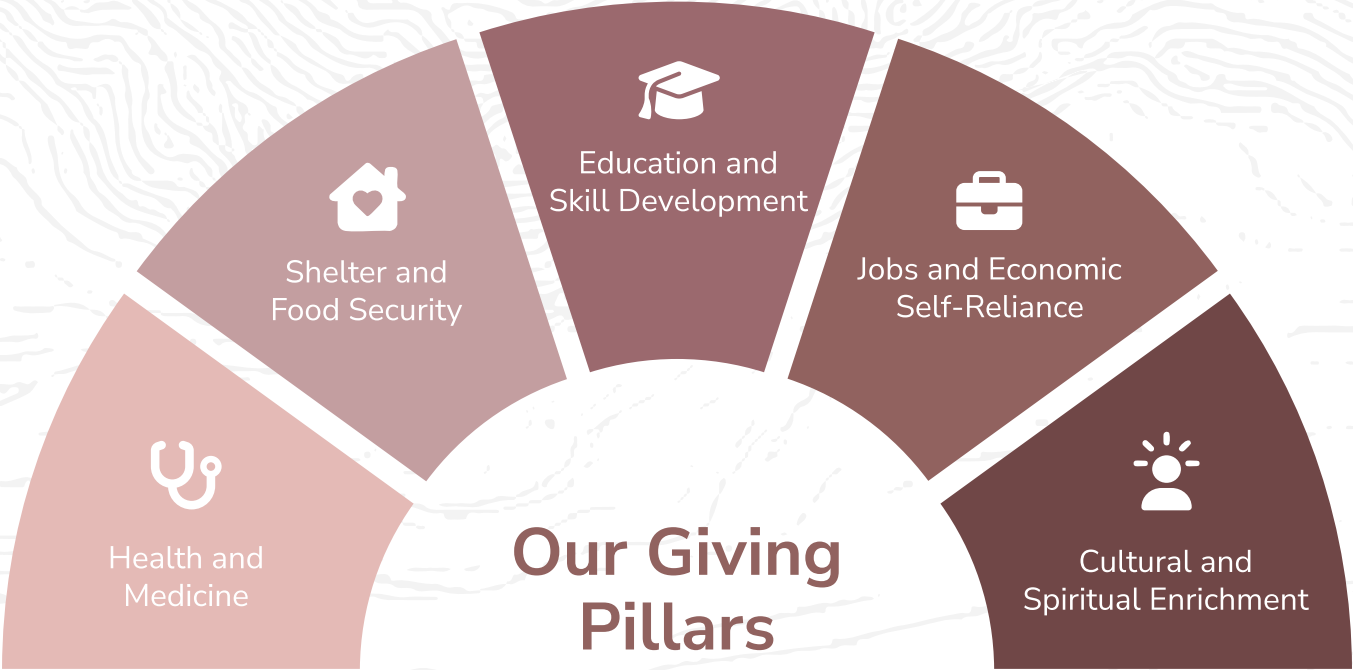
TRUSTEE
Braden Miller



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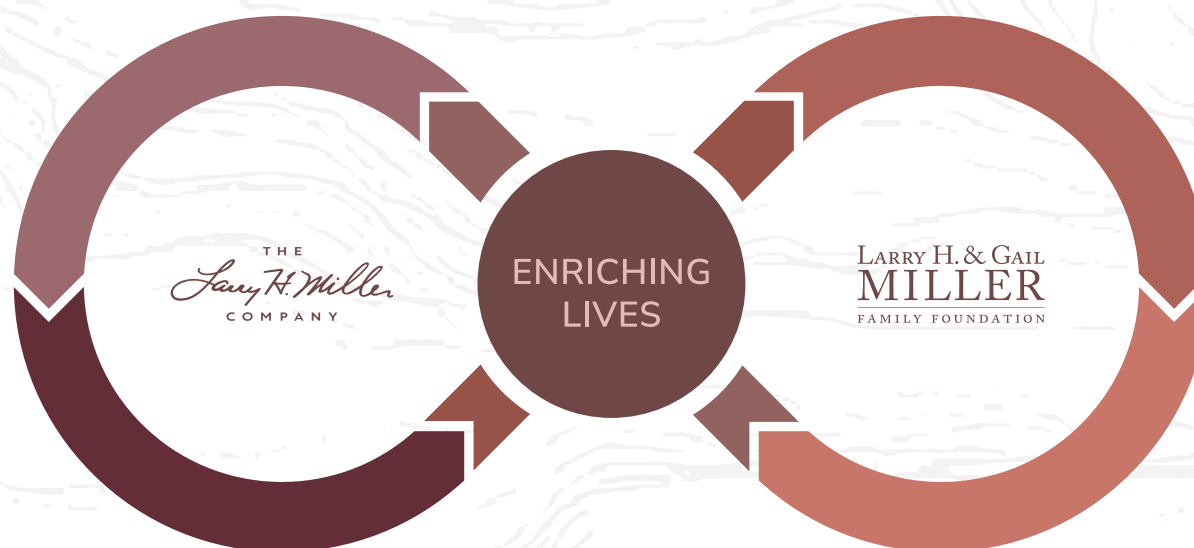
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Established in 2007, the **Larry H. & Gail Miller Family Foundation** was created with a vision to enrich lives and strengthen communities. Our Foundation advances this mission through strategic philanthropic investments across five giving pillars informed by the social determinants of health: Health and Medicine; Shelter and Food Security; Education and Skill Development; Jobs and Economic Self-Reliance; and Cultural and Spiritual Enrichment.



In 2025, our Foundation supported more than 500 organizations in Utah, providing over \$40 million in funding through four grant programs: **General Operating (GO) Grants, Community Support Grants, Westside Community Grants, and Strategic Initiative Grants** as well as our legacy initiatives and family giving programs. Guided by the philanthropic legacy of our founders, Larry and Gail Miller, the Foundation remains committed to helping individuals, families and communities thrive for generations to come.

Larry and Gail Miller's philanthropic legacy began long before the formal founding of the Larry H. & Gail Miller Family Foundation. From the earliest days of their business journey, they believed that once their family's needs were met, remaining resources should be used to uplift others in the community. That philosophy became the seed for a wide range of giving efforts over the years, including Larry H. Miller Charities, the Larry H. Miller Education Foundation and countless quiet acts of generosity extended to individuals they encountered in everyday life. Over time, this spirit of giving did not simply accompany the business; it helped shape how the business operated and the culture of the family.



This approach is reflected in what the Miller family describes as the **virtuous cycle**: the connection between the Larry H. Miller Company and the Larry H. & Gail Miller Family Foundation, where business success fuels philanthropic investment, and those investments strengthen the communities that make continued success possible. It reflects the belief that when leadership begins with love and re-invests in people, the results benefit everyone.

Over time, this virtuous cycle has taken shape in meaningful ways, many of which are highlighted throughout this report. At its core, the concept recognizes that responsible business growth and intentional philanthropy reinforce one another, helping communities flourish for generations to come.

VIRTUOUS CYCLE

IMPACT PRINCIPLES

1

We are rooted in a family legacy of giving back.

We feel a stewardship to enrich lives and communities using the resources with which we have been blessed through our hard work.

2

We are human-centered and we champion community-driven change.

We strive to listen and learn at the grassroots level, build meaningful relationships and engage those closest to the solution.

3

We are data-informed and outcomes-oriented.

We continually seek to understand the needs of our state and the needs of the sectors we invest in. We are committed to learning and supporting initiatives that prioritize outcomes over outputs.

4

We foster collaboration and capacity building.

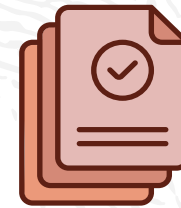
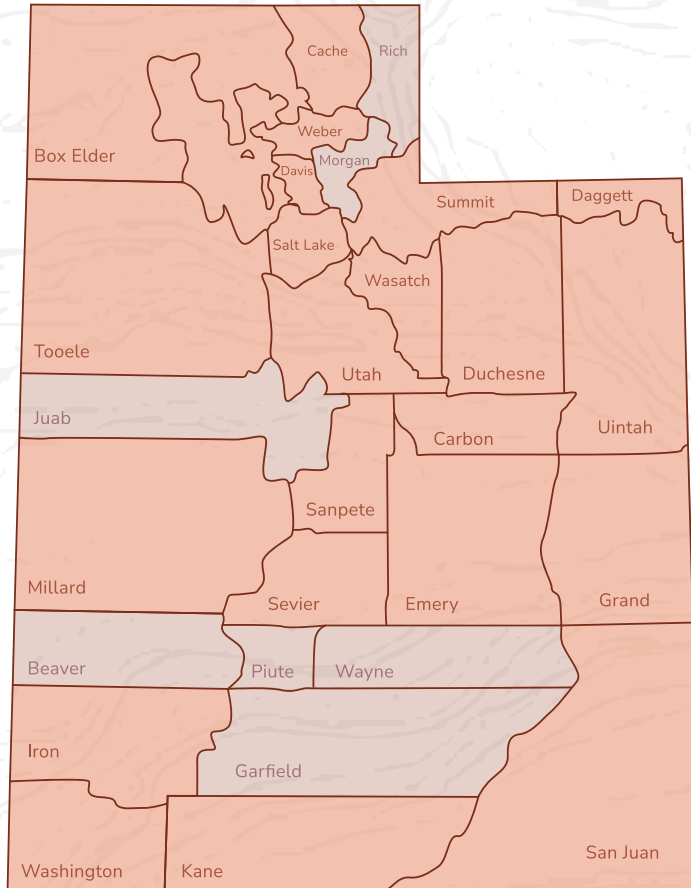
We seek to convene, connect and partner with organizations doing complementary work. We provide strategic support to add value beyond our grants.

Stewardship is a defining value of the Larry H. & Gail Miller Family Foundation and a foundational principle of the Larry H. Miller Company. It means caring for our communities and responsibly managing the resources entrusted to us, so they create lasting benefit for others. Stewardship instills both purpose and accountability, guiding how we invest, partner and serve. At the Larry H. & Gail Miller Family Foundation, this commitment comes to life through our impact principles, which shape our approach to giving and ensure our work drives meaningful, measurable change.

& COMMUNITY SUPPORT GRANTS

GO GRANTS

In 2025, the Larry H. & Gail Miller Family Foundation provided funding through GO Grants (small, entry-level grants up to \$10,000) and Community Support Grants (advanced grants up to \$50,000) to nonprofits headquartered in 22 of Utah's 29 counties. These grants are designed to support nonprofits in early stages and rural nonprofits.



254
REQUESTS
FUNDED

\$3.5 MILLION
AWARDED

»» \$868,415
IN GO GRANTS

\$2,631,585 »
IN COMMUNITY
SUPPORT GRANTS

While our impact reach is statewide, the Larry H. & Gail Miller Family Foundation continuously works to support rural communities and reach every county throughout the state.

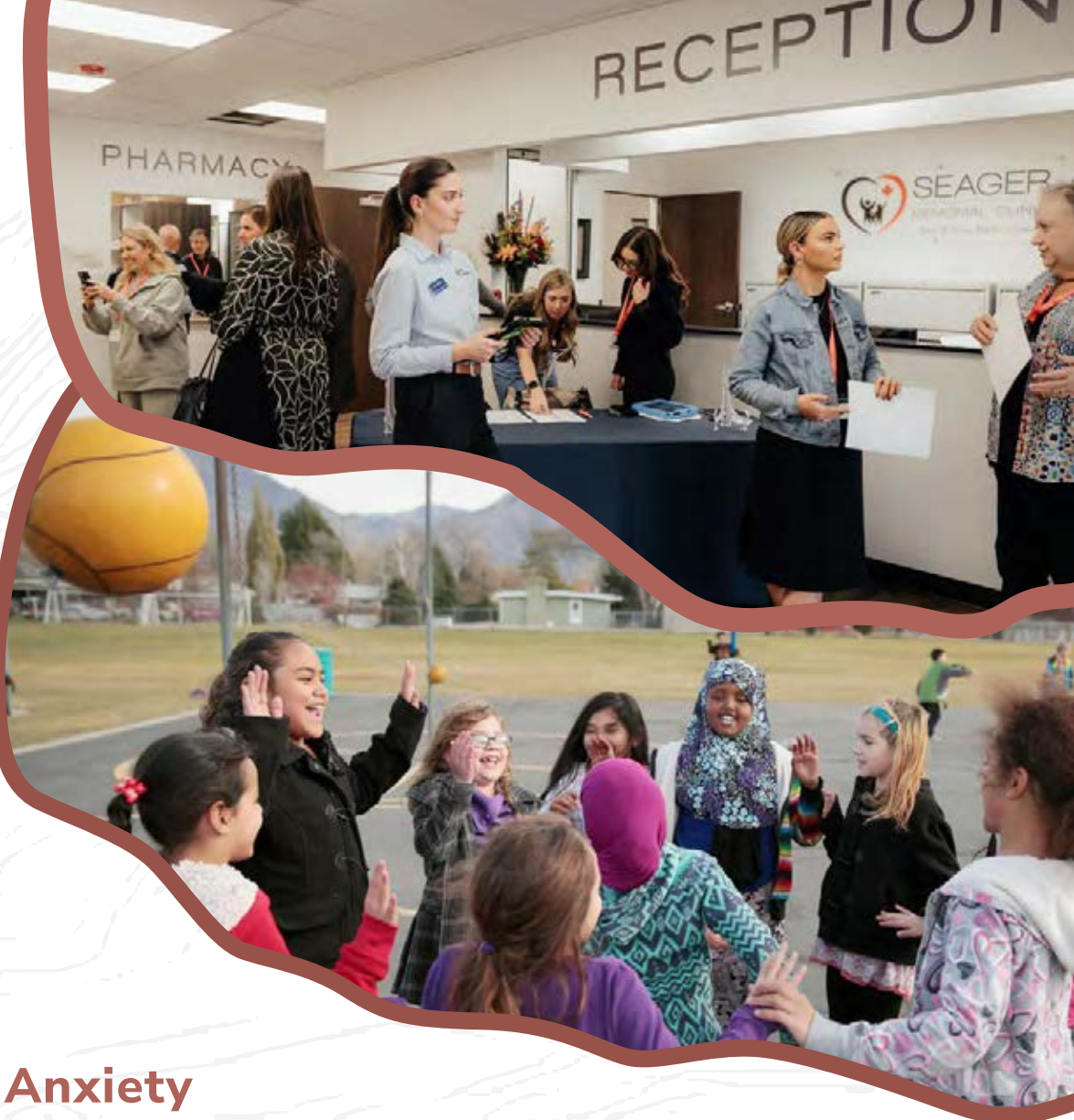


Closing the Care Gap

One in five Utahns experienced a mental health condition in the past year; organizations like **Seager Memorial Clinic** in Ogden, provide free medical, dental, vision and mental health care to underserved individuals and families in Northern Utah. A grant from the Larry H. & Gail Miller Family Foundation enabled Seager Memorial Clinic to offer mental health resources and counseling at no cost. Serving a primarily young and uninsured population, this support helps address a critical gap in access to care.

Recess for Success

Increasing numbers of children face the dangers of social isolation and missing out on the benefits of play, a proven essential for healthy kids. **Playworks Utah** provides recess programming in Utah elementary schools so kids can experience the power of play. Support from a 2025 Larry H. & Gail Miller Family Foundation GO Grant helped expand Playworks' program to reach 30,000 students in 50 schools across the state.



Racing Anxiety

A growing number of men are experiencing a “friendship recession.” According to a 2025 Gallup study, 25 percent of young men report daily feelings of loneliness, a trend linked to higher rates of depression, increased risk of suicide, and poorer physical and mental health outcomes. **Racing Anxiety**, a Roosevelt-based organization, addresses this challenge by creating opportunities for genuine human connection through hands-on car work. With support from the Larry H. & Gail Miller Family Foundation, Racing Anxiety uses car repair, restoration, racing and mental health education to help individuals find a pathway to mental well-being.

WESTSIDE COMMUNITY

In 2024, the Larry H. & Gail Miller Family Foundation launched the Westside Community Grant Initiative, a place-based investment strategy focused on strengthening neighborhoods across Salt Lake City's west side. Since its inception, the initiative has distributed over \$1 million to 62 nonprofit organizations serving individuals and families in neighborhoods like Poplar Grove, Rose Park, Glendale and Fairpark.

These grants supported efforts to expand access to health care, increase educational opportunities and enhance vital community resources such as community centers, parks, youth programs and more.

Growing Capacity, Expanding Impact

University Neighborhood Partners (UNP) brings together the University of Utah and organizations on Salt Lake City's west side, connecting them with resources and opportunities for shared learning and action. A \$125,000 grant from the Larry H. & Gail Miller Family Foundation enabled UNP's Westside Leadership Institute to support multiple westside organizations in strengthening their financial infrastructure, providing guidance in grant writing, financial management and impact reporting. These efforts helped build organizational capacity and promote long-term sustainability.

One Refugee

One Refugee helps students from refugee backgrounds navigate the U.S. higher education system by providing academic coaching, financial support and professional development opportunities. A grant from the Larry H. & Gail Miller Family Foundation supported the program's expansion to serve 30 additional scholars, including Abdul, who faced rejection from nearly 100 internships before participating in the program. Through One Refugee, Abdul gained access to opportunities that led to his first internship, then ultimately a full-time position—demonstrating how targeted support can transform lives.



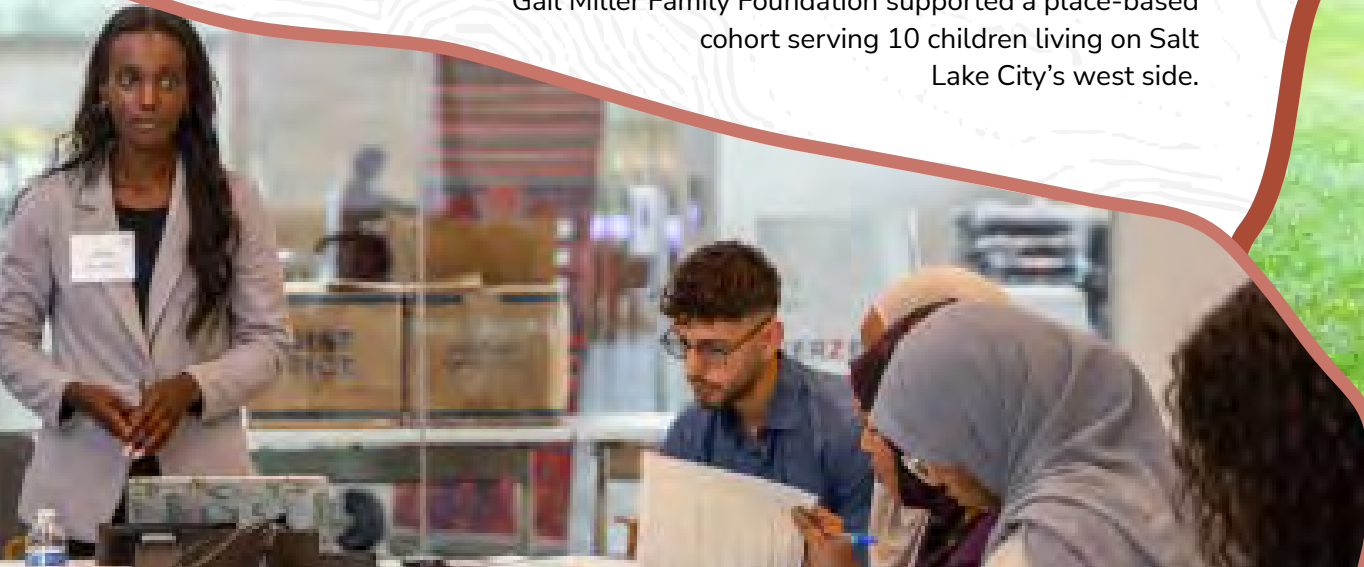
GRANTS

Flood Relief Efforts

October 2025 was a record-breaking month for rainfall in Salt Lake City, becoming the wettest October on record in over 150 years. The historic rains caused significant flooding, with Westside residents in the Westpointe neighborhood among those most impacted. In response, the Larry H. & Gail Miller Family Foundation provided \$100,000 to flood relief efforts distributed through the **Westside Coalition**, while Larry H. Miller Real Estate provided additional support through materials for home repairs, helping residents recover and rebuild.

Friends of the Children

Friends of the Children–Utah is impacting generational change by empowering youth through long-term, professional mentorship. Beginning as early as age four and continuing through high school graduation, the organization pairs each child with a dedicated, professional mentor who provides consistent, year-round support. Serving children experiencing complex trauma, these 12+ year mentorships create a stable foundation during the most formative years of life. A grant from the Larry H. & Gail Miller Family Foundation supported a place-based cohort serving 10 children living on Salt Lake City's west side.





Culture, Care, Community

Neighborhoods along the west side of Salt Lake County rank among the most underserved in the state for access to behavioral health, recovery support and mental health resources. **Jacky's Recovery Support Services** addresses this gap by providing culturally responsive, community-based support for members of the Latino community. Through peer connection, advocacy and recovery services, the organization empowers individuals to access care, build stability and, in turn, support others in their community. A grant from the Larry H. & Gail Miller Family Foundation strengthened the center's mission to deliver person-centered mental health services and cultural care.

Box Elder Family Support Center

Box Elder Family Support Center connects low-income families with critical mental health resources and promotes overall community wellness. A grant from the Larry H. & Gail Miller Family Foundation expanded therapeutic services in both English and Spanish, helping to ensure that language is not a barrier to care for families and individuals in need of support.



HEALTH AND MEDICINE

Bringing Care Closer

Located in Moab, the **Moab Free Health Clinic** helps uninsured and underinsured residents gain access to essential health care and resources in a community where the poverty rate is approximately 15 percent, compared to Utah's statewide rate of 9 percent. In 2025, support from the Larry H. & Gail Miller Family Foundation expanded the clinic's ability to provide free primary and dental care to individuals across southeastern Utah, with a particular focus on patients managing chronic health conditions and in need of consistent, preventative care.





A Recipe for Connection

Located in Salt Lake City's Liberty Wells neighborhood, the **Wasatch Food Co-Op** is working to address food disparities, support sustainable agriculture and expand access to affordable, healthy and locally sourced food. By operating as a community-owned grocery store with inclusive pricing options, the co-op is creating greater access for residents across the city. A \$150,000 grant from the Larry H. & Gail Miller Family Foundation supported startup costs and helped establish the Membership Access Fund, which provides complimentary or subsidized memberships for households experiencing food insecurity.

Utah Community Action

Children living in low-income or food-insecure households are particularly susceptible to malnutrition and obesity. **Utah Community Action** works to reduce those risks through its Central Kitchen program, which prepares nutritious meals for children enrolled in Head Start programs. Using a \$250,000 grant from the Larry H. & Gail Miller Family Foundation, the Central Kitchen was able to purchase updated commercial kitchen equipment, strengthening its capacity to sustainably provide healthy meals to children in need.

|| SHELTER AND



Finding Your Village

The **Other Side Village** is advancing a new approach to addressing chronic homelessness through a human-first model centered on dignity, accountability and community. In their program, individuals experiencing homelessness are given a structured routine that prepares them for long-term stability in a peer-led, peer-supported community called The Other Side Village. A \$3 million grant from the Larry H. & Gail Miller Family Foundation helped fund the second phase of development, contributing to the Village's planned growth to more than 200 homes and expanding access to stable housing for those working to rebuild their lives.

Previous support for the Village included a grant for the Larry H. & Gail Miller Family Wellness Center, a health care center, operated by Sacred Circle, offering medical and mental health services to village residents.

Addressing Food Insecurity

In the final quarter of 2025, food banks across Utah experienced unprecedented demand for basic needs support. In response, the Larry H. & Gail Miller Family Foundation mobilized timely grants to help meet the surge in need. By partnering with organizations such as the **Utah Food Bank, Tabitha's Way, Southeastern Utah Community Action Partnership, Iron County Care and Share, Food Justice Coalition and more**, the Foundation helped expand access to food and essential resources, providing stability and relief to families during a particularly challenging season.

 **\$500,000**
DISTRIBUTED
IN FOOD ASSISTANCE

\$300,000
UTAH FOOD BANK

\$200,000
OTHER ORGANIZATIONS

10 
ORGANIZATIONS

5 
SERVING RURAL
POPULATIONS

FOOD SECURITY

Season of Service

Since 1999, the Miller family and the Larry H. Miller Company have hosted an annual Thanksgiving meal and resource fair to support individuals and families experiencing homelessness and food insecurity across Utah. In 2025, the event served 5,000 meals and brought together more than 25 community partners in a Resource Fair, providing essential resources and wraparound services to those in need.

Beyond a warm meal, the event created access to critical services and moments of joy. Live music was provided by Caleb Chapman's Soundhouse and the musical trio GENTRI, and for the first time, Santa and Mrs. Claus stopped by to greet families and children, adding a spirit of celebration to the day.

 **5,000 MEALS
SERVED**

165 
READING GLASSES PROVIDED

 **76 DENTAL SERVICES
PROVIDED**

 **738 BOOKS
DISTRIBUTED**

**600+ NEW
WINTER CLOTHING
DISTRIBUTED** 

155 
HAIRCUTS PROVIDED





& SKILL DEVELOPMENT

EDUCATION

Field Trips that Make History

The Larry H. & Gail Miller Family Foundation, in partnership with Zions Bank, continues its long-standing commitment to education and teacher development through its **Driven 2 Teach** program, an immersive field-study experience that takes Utah educators to the places where history unfolded. The program was first inspired by a conversation in 2007 between Larry H. Miller and renowned American author and historian David McCullough, who shared a passion for history and a desire to foster a deeper love of it among students.

In 2025, more than 60 teachers, from Cache to San Juan counties, participated in three Driven 2 Teach expeditions: Founding Principles in Boston and Philadelphia, exploring the ideas that shaped the nation's founding; The American West in Idaho and Montana, examining the diverse peoples who shaped the region; and a new Utah-focused journey highlighting the state's own history. These immersive experiences deepened educators' understanding of American history and equipped them with fresh insight to bring back to their classrooms.

Larry H. Miller



SPONSORED BY

ZIONS BANK

The Driven 2 Teach program was an incredible experience that expanded my perspective on American history and reignited my excitement for teaching Social Studies. There is something powerful about standing in the actual spaces where history happened—it builds a stronger foundation for understanding and connection.

Fangaafa Tuifua, Fifth-Grade Teacher





Greg & Heidi Miller Single Parent Scholarship

For students like Katie, a single mother of two teenagers, pursuing higher education can feel nearly impossible amid the financial pressures and time demands of parenting alone. The **Greg & Heidi Miller Single Parent Scholarship** helps ease those challenges by providing targeted financial support and guidance to help single parents complete their degrees.

Since its launch in 2022, six scholars have earned their degrees and advanced their careers, while current students, like Katie, gain not only scholarship support but also a sense of community through the program's cohort model. Katie will continue pursuing her goal of becoming a trauma-informed therapist, using support from the scholarship toward graduation.

This scholarship lifts an incredible weight off my shoulders. It provides not only financial relief, but also a sense of encouragement, validation and hope. This scholarship is helping me create a more stable and empowered future—for myself, for my children and for the many people I hope to support in my future career.

Katie Brimhall, Cohort Member



Miller Enrichment Scholarship

Since 2002, the **Larry H. and Gail Miller Enrichment Scholarship** has served as a catalyst for hundreds of first-generation college students to complete their degrees and go on to strengthen their families and communities. As a full-ride scholarship, it provides financial support as well as opportunities for connection and mentorship. From annual dinners where incoming recipients meet members of the Miller family to networking opportunities with Larry H. Miller Company executives, the program is intentionally built to do more than remove financial barriers. It seeks to ensure that each student's collegiate experience is enriching.



**\$15 MILLION
DISTRIBUTED**



200+ ALUMNI



**40 CURRENT
SCHOLARS**





Banking on a Brighter Future

A landmark achievement of 2025 was the opening of *Redemption Bank*, Utah's first minority-owned bank and one of only 23 Black-owned banks in the United States. Established to expand access to capital and strengthen economic opportunity, the bank is guided by mission-driven leaders, including Dr. Bernice King, youngest daughter of Dr. Martin Luther King Jr., who will serve on its advisory board. The Larry H. & Gail Miller Family Foundation is proud to be a founding investor, providing \$4 million to help broaden pathways for business owners and create upward mobility for underserved communities.

Tech-Moms

Tech-Moms is dedicated to helping mothers transition into tech careers by offering technical skills courses, professional networking sessions, and career exploration opportunities with guest lecturers. Funding from the Larry H. & Gail Miller Family Foundation helped launch 30 participants into the workplace.

JOBS & ECONOMIC



Rebuilding Main Street

In the summer of 2025, a fire on Main Street in downtown Salt Lake City destroyed several restaurants, leaving many employees suddenly out of work. In response, the **Downtown Alliance** established the Employee Assistance Fund to connect displaced workers with job support, therapy and basic needs resources. A donation from the Larry H. & Gail Miller Family Foundation to that fund helped provide critical support for impacted employees.



Lucky Project

An estimated 12–25% of the population identifies as having some form of disability, yet nearly 70% of these individuals remain unemployed.

The Lucky Project, in Summit County, is working to change that. Through Lucky Ones Coffee, the organization helps individuals with disabilities overcome barriers to gain meaningful employment. A grant from the Larry H. & Gail Miller Family Foundation supported the “Foundations for Growth” initiative, helping the Lucky Project expand programs, scale operations and build long-term capacity to serve more individuals seeking opportunity and independence.

SELF-RELIANCE

CULTURAL & SPIRITUAL

Alrasool Islamic Center

Established in 1988, the **Alrasool Islamic Center** provides essential services to many of Utah's most vulnerable immigrant and refugee communities. Housed in the historic Taylorsville-Bennion Assembly Hall, built in 1894, a grant from the Larry H. & Gail Miller Family Foundation supported preservation of the 130-year-old building, including seismic pinning, sanctuary window replacement and exterior masonry repairs, ensuring it remains a safe and welcoming spiritual haven.

A New Home Court for Sandy City

In 2025, the Larry H. & Gail Miller Family Foundation joined a collaborative public-private effort with Sandy City and Salt Lake County to support the reconstruction of the aging Alta Canyon Sports Center into a modern community and recreation facility. The foundation's support of \$2 million helped lay the groundwork for the new **Sandy Recreation Center**, a state-of-the-art building designed to serve more than 59,000 residents with expanded fitness, wellness and gathering spaces.



ENRICHMENT

Larry H. & Gail Miller Arts Center

Investing to expand access to arts and culture in the southwest valley of Salt Lake County, the Larry H. & Gail Miller Family Foundation has provided a \$25 million gift in partnership with Salt Lake County Arts & Culture to create a new regional arts venue. The center will feature an 800-seat theater, performance and rehearsal spaces, classrooms and gallery space, creating a vibrant hub for creativity, education, and community connection. This investment reflects the foundation's commitment to enriching lives and strengthening communities by ensuring that high-quality arts experiences are accessible to families across the region for generations to come. The venue will be named the **Larry H. & Gail Miller Arts Center**.



MILLER LEGACY PROJECT

Miller Legacy Project

In 2018, the Miller family set out to teach the next generation of the family about the power—and responsibility—that comes with giving. What began as a small effort to involve younger family members in philanthropy has grown into the Miller Legacy Project, a vibrant initiative that now actively engages third- and fourth-generation Millers in hands-on giving and service.

Guided by the family's Giving and Service Committee, the project mentors family members ages 12 and older, helping them combine thoughtful strategy with a service-minded heart. Through site visits, discussions and collaborative decision-making, participants learn to evaluate programs, understand community needs and support organizations in ways that create real impact. Bringing multiple generations together, the project not only strengthens the family's philanthropic vision but also fosters relationships, curiosity and empathy across ages.

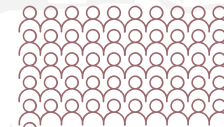


**\$975,000
AWARDED**

ON BEHALF OF THE LARRY H. & GAIL MILLER FAMILY FOUNDATION

48 
ORGANIZATIONS
SUPPORTED

51


PARTICIPANTS



**43 THIRD
GENERATION**

**8 FOURTH
GENERATION**

FAMILY MEMBERS



This experience has shown me that philanthropy works best when it's grounded in relationships and understanding real community needs. The Miller Legacy Project helps us move from intention to impact and strengthen organizations we care about.



*Lauren Nicole Miller, Third-generation Miller family member
and Chair-elect of the Giving and Service Committee*

It's a Knock-Out!

Roughly 99,000 Utah youth are unsupervised between 3:00 p.m. and 6:00 p.m. each day, and for every child enrolled in an after-school program, eight more are waiting to get in, with cost being the primary barrier. **The Fullmer Legacy Foundation** addresses this gap by providing after-school programming for underserved youth in Salt Lake County that engages both body and mind through boxing. With support from the Larry H. & Gail Miller Family Foundation, including contributions from third-generation family members Kylee Miller and Lauren N. Miller, the program expanded services at its newly opened South Jordan center, blending boxing, wellness and life-readiness skills in a structured, safe environment.



Utah Honor Flight

Utah Honor Flight has taken over 50 trips with Utah-based veterans from World War II, Korean and Vietnam wars to Washington, D.C. to visit the memorials built in their honor. Ashley Miller, a third-generation Miller family member, participated in the Miller Legacy Project by supporting Utah Honor Flight and volunteering on one of their 2025 flights.



Horses and Hope

In 2025, third-generation family members, Breanne Miller and Sabrina Humphrey, collaborated to provide a grant to **Bridle Up Hope**, an organization working to support women and girls through equine-assisted learning. Through the Miller Legacy Project, they were able to support the expansion of the equestrian and personal development programs.



Service and Stewardship

For the Miller family, philanthropy isn't just about writing checks—it's about showing up. Service is a hands-on commitment that connects family members to the communities they care about. From rolling up their sleeves at annual service projects to participating in the company-wide Week of Service, held each year around Larry H. Miller's birthday, family members and employees alike step into neighborhoods to meet needs where they live and work. In these moments, giving becomes personal, relationships are formed and empathy transforms into action.

This commitment carries into service opportunities through leadership roles like board service. Serving on nonprofit boards allows family members to engage deeply with the organizations they support, offering their time, guidance and strategic insight while learning firsthand about mission-driven work, accountability and sustainable impact. These roles are far from symbolic—they offer a chance for family members to practice stewardship.

The following organizations represent a selection of those where third-generation Miller family members serve or have served.



“

Board service is a hands-on way to give back while also learning what it takes to help a mission thrive. It's as much about growth for me as it is about helping others.

”

*Courtney Miller Hawks,
Third-generation Miller family member
and Philanthropy Program Officer*

Reaching New Heights

Salt Lake Climbers works to expand access to climbing while developing the next generation of athletes. Josh Miller contributes leadership expertise and guidance that help champion athletes, grow opportunities for youth and strengthen the foundation's impact on the sport statewide.



Teeing Up Success

First Tee Utah believes that the greatest lessons happen through experience. Using golf as a foundation, the organization pairs athletic instruction with leadership development, helping youth build confidence, develop life skills and prepare for their futures. Braden Miller, trustee of the Larry H. & Gail Miller Family Foundation, supports this mission by engaging directly with the community, promoting the chapter and strengthening operational capacity.

Launching Curiosity

Clark Planetarium inspires curious minds with the wonder of the universe. Madelaine Miller Anderson supports the planetarium's mission by contributing time, insight and guidance, helping strengthen its long-term strategy and ensuring engaging, educational experiences continue to reach communities across Utah.

Poise and Purpose

For more than 60 years, **Ballet West** has been a leading force in the Rocky Mountain arts community, bringing the power of ballet beyond the stage. Through programs that expand access and foster creativity, Courtney Miller Hawks provides leadership and strategic guidance that helps the organization achieve artistic excellence while creating meaningful community impact.



Philanthropy Day

Now in its fourth year, the Larry H. Miller Summit was held in Park City, Utah, convening nearly 200 members of Utah's philanthropic community for a day focused on learning, collaboration and solution-building around the state's most pressing challenges.

During the philanthropy session, keynote speaker Meg Whitman drew on her experience as a former U.S. Ambassador and leader of global companies to speak about the "power of many" in driving meaningful social change.

That theme, "the power of many," carried throughout the day as attendees heard from community leaders including Utah Governor Spencer J. Cox, Tage Flint, executive director of Utah Water Ways, Miranda Barnard, president of the Huntsman Mental Health Foundation, Steve Starks, chief executive officer of the Larry H. Miller Company, and more. Speakers addressed critical issues such as mental health, water sustainability and the importance of cross-sector collaboration. Participants also attended a fireside conversation with Gail Miller, who reflected on lessons learned over decades of philanthropic leadership and service. Together, these conversations reinforced a central message: lasting impact is achieved not in isolation, but through shared commitment and collective effort.



GAIL MILLER UTAH

Uniting for Utah

Guided by the values and legacy of Gail Miller, the Larry H. & Gail Miller Family Foundation joined forces with leading Utah institutions, Intermountain Health and Zions Bank, to announce the creation of the Gail Miller Utah Impact Fund, a collaborative philanthropic effort designed to accelerate community impact across the state. The blended capital fund, which is seeded by a \$25 million philanthropic investment from the Larry H. & Gail Miller Family Foundation, represents a new model of collective giving that amplifies the reach and effectiveness of each partner's investment while driving long-term, systemic progress for Utah communities.

The Gail Miller Utah Impact Fund brings together a diverse group of partners—including foundations, nonprofit leaders, and community stakeholders—to align resources and address pressing needs in areas such as education, health, economic opportunity and quality of life.



ZIONS BANK



IMPACT FUND



PODIUM34

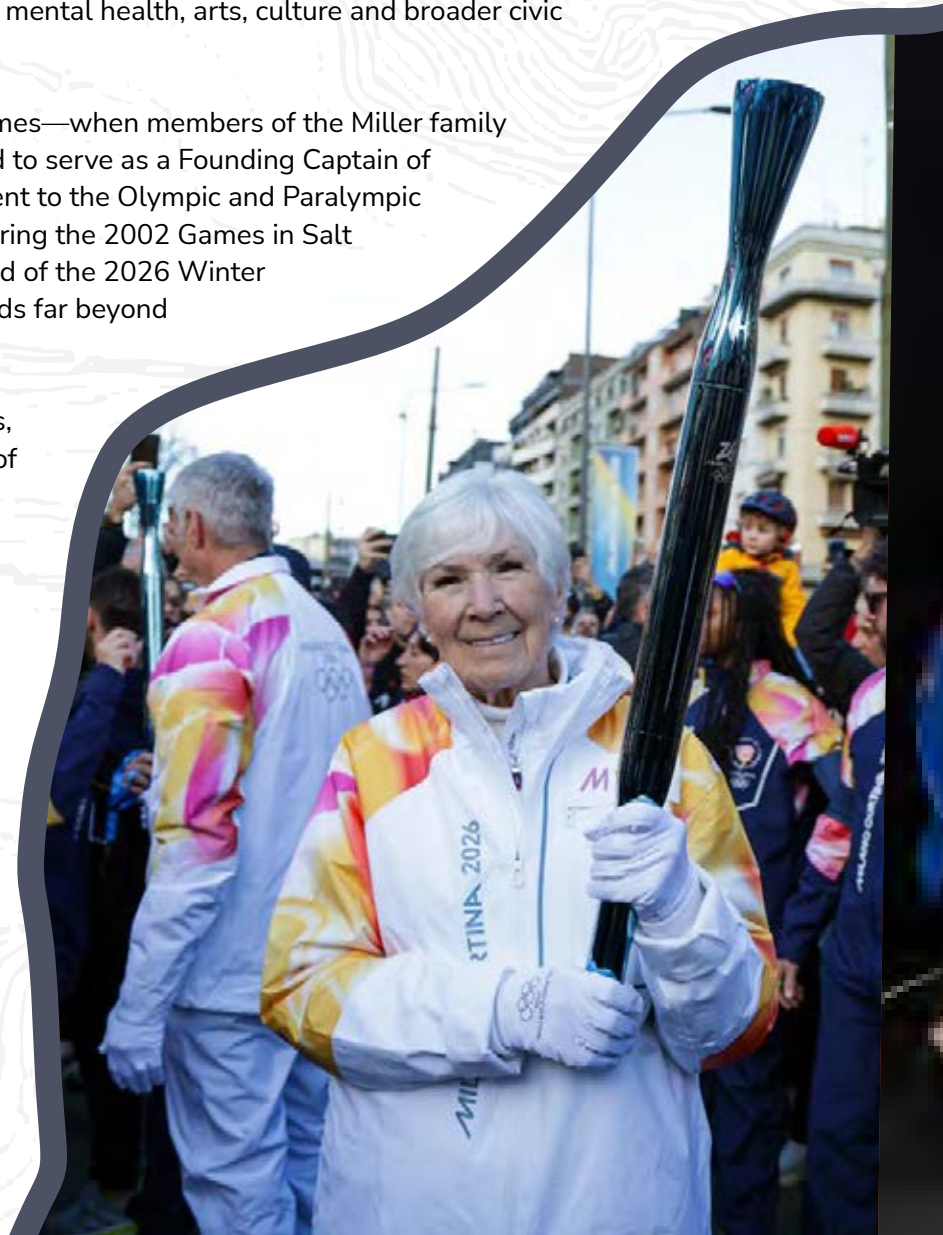
In preparation for the Utah 2034 Winter Olympic and Paralympic Games, Utah leaders established **Podium34**, a first-of-its-kind donor initiative designed to unite philanthropic families, foundations and giving organizations in building a lasting legacy for the Games. Launched in late 2025, Podium34 helps secure the financial foundation needed to host the world in 2034 while also creating a platform to advance community priorities such as youth sports, education, mental health, arts, culture and broader civic engagement.

Building on a legacy cemented during the 2002 Olympic and Paralympic Winter Games—when members of the Miller family served as volunteers, venue hosts and community ambassadors—the family is proud to serve as a Founding Captain of Podium34 on behalf of the Larry H. & Gail Miller Family Foundation. Their commitment to the Olympic and Paralympic movement spans decades and continents, from participating in torch relay events during the 2002 Games in Salt Lake City to Gail Miller carrying the Olympic flame through the streets of Milan ahead of the 2026 Winter Games. Together, these moments reflect a deep belief that the power of sport extends far beyond competition.

Through Podium34 and a continued emphasis on volunteerism and service initiatives, the Miller family and their philanthropic partners are helping write the next chapter of Utah's Olympic and Paralympic legacy, ensuring the spirit of the Games translates into meaningful opportunities and shared experiences for Utahns of all ages.

The Olympics have become part of our state's DNA since 2002. We have seen firsthand the power of sport to unite communities, inspire service and elevate opportunity. What lies ahead in 2034 and beyond will further strengthen that culture of excellence and community engagement across our state.

Steve Miller, Chairman of the Board of the Larry H. Miller Company and Trustee of the Miller Family Foundation





PARTNERS SUPPORTED

47G

A Child's Hope Foundation
 Ability Found
 Ability Inclusion Services
 Alliance House
 Almustaafa Foundation
 Alpine School District Foundation
 Alrasool Islamic Center
 American Farmland Trust
 American Friends of The Ocean Cleanup*
 American Heart Association
 American Indian Services
 American Junior Golf Association*
 Anasazi Foundation
 Arawaka Inc
 Arm in Arm Outreach
 Association for Growth and Education
 Atlantis USA Foundation
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 Ballpark Action Team
 Best Defense Foundation
 Best Friends Animal Society*
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 Bountiful Community Food Pantry
 Box Elder Community Pantry
 Box Elder Family Support Center
 Boys & Girls Club of Hawaii
 Boys & Girls Club of Northern Utah
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 Boys & Girls Clubs of Weber-Davis
 Bridle Up Hope*
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 Brigham Young University
 Canyonlands Field Institute
 Canyons School District Education Foundation
 Carbon Caring for Kids
 Catholic Community Services of Utah
 Center for Economic Opportunity and Belonging
 CenterPoint Theatre
 Chabad Lubavitch of Utah
 Chairbound Sportsman
 charity: water

Children First Education Fund
 Children's Service Society of Utah
 Choral Arts Society of Utah
 Christian Center of Park City
 Citizens Against Physical and Sexual Abuse
 Clean Slate Utah
 Columbus Community Center
 Common Ground Outdoor Adventures
 Common Thread*
 Continue Mission
 Courage Reins
 Crossroads Urban Center
 Cultural Arts Society of West Jordan
 Curly Me!
 Cycle Sanpete
 Davis Education Foundation*
 Days of '47
 Defy Ventures
 Dinosaur Roundup Rodeo Association
 DOVE Center
 Downtown Alliance
 Draper Historic Theatre
 Duchesne County School District Foundation
 Economic Development Corporation of Utah
 EEETHos
 Emery County School District Foundation
 Encircle Family and Youth Resource Center
 English Language Center of Cache Valley
 English Skills Learning Center
 Episcopal Community Services of Utah
 Family Counseling Service of Northern Utah
 Family Healthcare
 Fight Against Domestic Violence
 First Step House
 First Tee Utah*
 Fit to Recover
 Folds of Honor
 Forever Young Foundation
 Fourth Street Clinic
 Friends for Sight
 Friends of Arches and Canyonlands Parks
 Friends of the Children - Utah

Friends of the Moab Folk Festival
 Friends of the Salt Lake County Children's Justice Center
 Friends of the Weber-Morgan Children's Justice Center*
 Fuller Center for Housing of Cache Valley
 Fullmer Legacy Foundation*
 Genius Recovery Foundation
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 Girl Scouts of Utah
 Girls on the Run Utah
 Giving Back Fund
 GK Folks Foundation
 Good Food Community Kitchen*
 Grand County Education Foundation
 Granite Education Foundation
 Greek Orthodox Church of Greater Salt Lake
 Guadalupe Center
 Habitat for Humanity of Summit and Wasatch Counties
 Hale Centre Theatre*
 Harrington Center for the Arts*
 Hawaii State Junior Golf Association
 Hilltop Gospel Choir*
 Hoffman Institute Foundation
 Holding Out HELP*
 Holy Cross Ministries
 HomeAid Utah
 Homeless at the End
 Humane Society of Utah*
 Huntsman Mental Health Foundation*
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 JJ & Jeanné Wagner Jewish Community Center
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 Iron County School District Foundation
 Jacky's Recovery Support Services
 Jewish Family Service*
 Jordan Education Foundation
 Junior Achievement of Utah
 Junior League of Salt Lake City
 Kauai Habitat for Humanity
 Kauai Humane Society

Kauai Independent Food Bank
 Keala Foundation
 Ken Garff for Good*
 KONY Coins for Kids
 Korean American Federation of Utah
 KRCL
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 Lauren McCluskey Foundation
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 Lifting Hands International
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 Maliheh Free Clinic
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 Mental Healthy F.i.T.
 Midvale Community Building Community
 Millard School District Foundation
 Moab Free Health Clinic
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 Mosaic Inter-Faith Ministries
 Mountainlands Community Health Center
 Mujeres Unidas de Utah
 Mule Deer Foundation
 Murray Education Foundation
 My Story Matters
 National Ability Center
 National Center for Family Philanthropy
 National Park Foundation
 National Scleroderma Foundation
 Nebo Education Foundation
 Needs Beyond Medicine
 Neighborhood House*
 Odyssey House of Utah
 Ogden Nature Center
 Ogden Pioneer Days Foundation
 Ogden School Foundation
 Ogden Valley Adaptive Sport

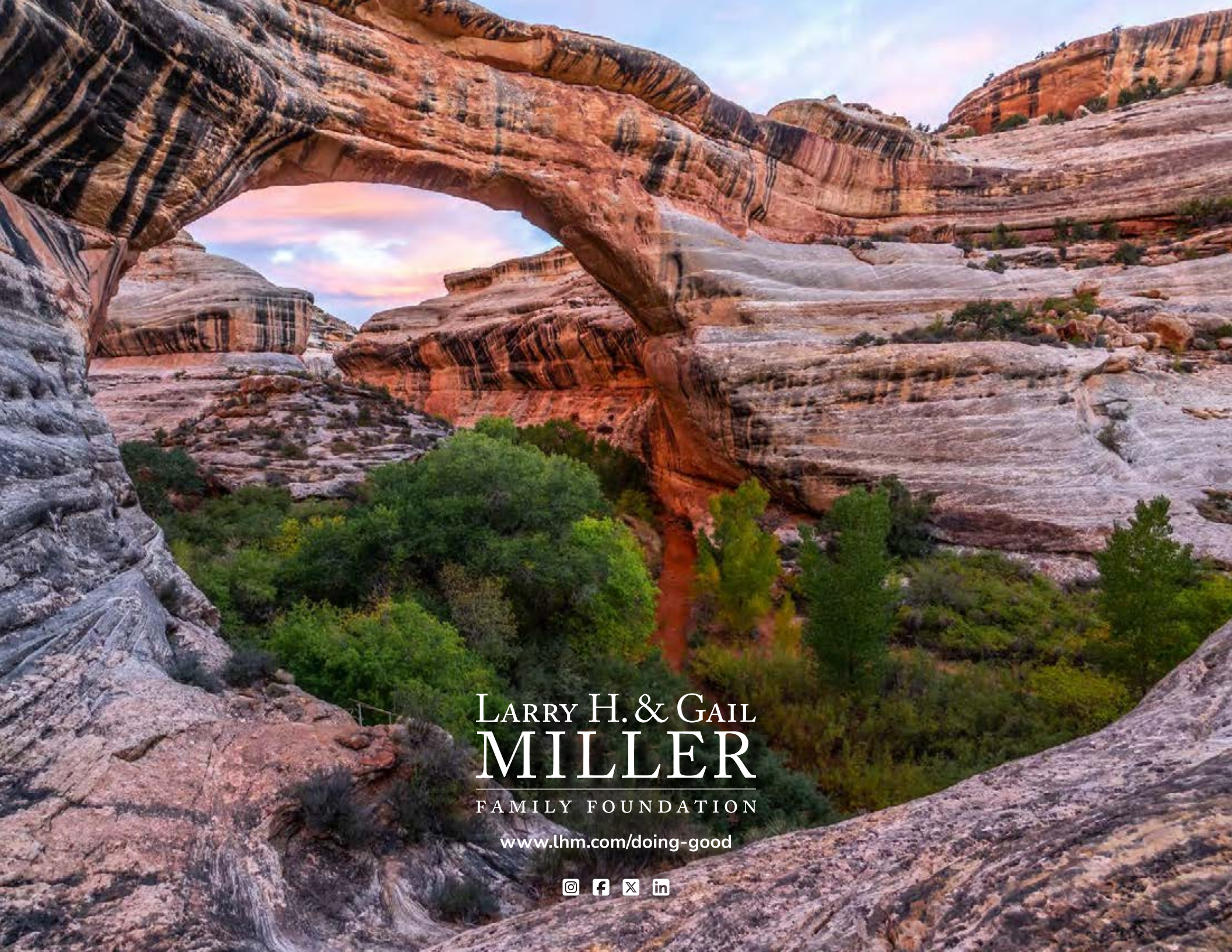
One Refugee
Open Doors
Operation Literacy
Operation Warm
Orphan Kitten Project at UC Davis*
Our Village Community Center
Pachamama Alliance
Parents for Children
Passionate Wings*
Peace House
People's Health Clinic
PGA of America REACH Foundation
Playworks Utah
PolyStrong Foundation
Prevent Child Abuse Utah*
Procares Medical Non-Profit*
Project Connection
Project Read
Project UNITE
Provo City School District Foundation
Proxima Careers
Racing Anxiety
Raise the Future
Rape Recovery Center
Recidiviz
Refugee and Immigrant Center
Ririe-Woodbury Dance Foundation*
RISE Culinary Institute
RiteCare of Utah
Rocky Mountain Elk Foundation
Rocky Mountain Innocence Center
Roman Catholic Bishop of SLC - The Cathedral of the Madeleine
Ron Finley Project
Ronald McDonald House Charities of the Intermountain Area
Roots Charter High School
Ruff Haven
Rural Health Association of Utah
Sageland Collaborative
Salt Lake Acting Company
Salt Lake Arts Council Foundation
Salt Lake Buddhist Temple

Salt Lake Children's Theatre
Salt Lake City Mission
Salt Lake Climbers Alliance*
Salt Lake Community College Foundation
Salt Lake Donated Dental Services
Salt Lake Education Foundation
Salt Lake Valley Habitat for Humanity
San Juan School District Education Foundation
Sandy Parks and Recreation Foundation
Saprea
Seager Memorial Clinic
Seekhaven*
Shelter the Homeless Committee
Soil Health Institute
Somos Foundation
Sons of Smokey*
Sound Support Foundation
Southeastern Community Action Partnership
Southeastern Society of Arts & Sciences
Special Olympics Utah
Springville Museum of Art
Spy Hop
Stand 4 Kind*
Stella H. Oaks Foundation
Stokes Nature Center
Summit County Clubhouse
Sutherland Institute
Tabitha's Way Local Food Pantries
Tech-Moms
Tennis and Tutoring Program
TGR Foundation
Thanksgiving Heroes
Thanksgiving Point Institute*
The Best Seat in the House
The Candy Bomber Foundation
The Heritage Rose Foundation
The Hope Alliance
The Hope for Fertility Foundation
The Jordan River Foundation
The Nature Conservancy*
The Other Side Academy
The Policy Project

The Road Home*
The Ron McBride Foundation
The Salvation Army Salt Lake City Corps
The Sammy Center
Timpanogos Legal Center
Tooele County School District Education Foundation Inc
Tooele Valley Theatre
Topaz Museum
Tracy Aviary
TreeUtah
Trout Unlimited
Tuacahn Center for the Arts
Uintah Basin Economic Development District
Uintah Basin Medical Center
Uintah Basin Technical College
Uintah Schools Foundation
United Service Organizations Utah
United Way of Northern Utah
United Way of Salt Lake*
United Way of Utah County
Unity Gospel Choir International*
University of Utah
Utah Afterschool Network
Utah Animal Adoption Center
Utah Center for Legal Inclusion
Utah Community Action
Utah Crime Victim Legal Clinic*
Utah Cut Flower Farm Association
Utah Days of '47 Rodeo
Utah Domestic Violence Coalition
Utah Film Center
Utah Food Bank
Utah Foster Care Foundation
Utah Foundation
Utah Golf Foundation
Utah Highway Patrol Honorary Colonels Association
Utah Honor Flight*
Utah Metropolitan Ballet*
Utah Microloan Fund
Utah Nonprofits Association
Utah Olympic Legacy Foundation

Utah Parent Center
Utah Partners for Health*
Utah State University
Utah Support Advocates for Recovery Awareness
Utah Symphony | Utah Opera
Utah Tibetan Association
Utah Valley Refugees
Utah Valley University Foundation
Utah Water Ways
Utah Women in Trades*
Utah Workforce Housing Advocacy
Utah Youth Symphony Association
Utah Youth Village
Utah's First Lady Foundation
Utah's Hogle Zoo*
Valley Behavioral Health
Voices for Utah Children
Volunteers of America Utah
WabiSabi
Wasatch Adaptive Sports*
Wasatch Community Gardens
Wasatch Food Co-Op
Wasatch Forensic Nurses
Wasatch Recovery Foundation
Waste Less Solutions
Wat Lao Salt Lake Buddharam
Waterford School Holding Corporation
Weber Fraternal Order of Police Lodge 1*
Weber School Foundation*
Weber State University
West Valley Symphony of Utah
Westside Coalition
Why I Love America
Women of the World
World Central Kitchen
Wounded Warrior Project*
YWCA of Kauai
Youth Futures
Youth Garden Project
Youth Impact
YWCA Utah
Zion National Park Forever Project*

***Miller Legacy Project Contribution**

A photograph of a natural rock arch made of layered sandstone, spanning a canyon. The arch frames a view of the canyon floor, which is filled with green shrubs and trees. The sky is visible through the arch, showing soft colors from a sunset or sunrise. The rock layers are clearly visible, showing horizontal and vertical patterns.

LARRY H. & GAIL MILLER

FAMILY FOUNDATION

www.lhm.com/doing-good

